

# NAMOI UNLIMITED

Premier agricultural region in Australia

# ANNUAL PERFORMANCE REPORT 11 May 2018 to 30 June 2019

GUNNEDAH SHIRE COUNCIL | GWYDIR SHIRE COUNCIL | LIVERPOOL PLAINS SHIRE COUNCIL TAMWORTH REGIONAL COUNCIL | WALCHA COUNCIL

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Information included on public interest disclosure activity. Public Interest Disclosures Act 1994, s 31 Public Interest Disclosures Regulation 2011, cl 423

# Welcome and Introduction

The Annual Performance Report provides an account of our performance for our Member Councils and our community.

It details our achievements against commitments and our performance against our Annual Business Plan and our financial management over the past year.

The Annual Performance Report is an opportunity to acknowledge the great things that have been happening across Walcha Council, Tamworth Regional Council, Liverpool Plains Shire Council, Gunnedah Shire Council and Gwydir Shire Council.

This report also meets requirements under the *NSW Local Government Act (1993)* legislation says that within 5 months after the end of (financial) year, Namoi Unlimited is required to prepare a report as to the Joint Organisations achievements in implementing its delivery program and the effectiveness of the principal activities undertaken in achieving the objectives at which those principal activities are directed *Local Government Act 1993 (Act) s 428(1)*.

Copy of the council's annual report must be posted on the council's website and be provided to the Minister for Local Government (via OLG) and a copy will also be presented to the Minister of Local Government, The Hon Shelley Hancock MP *Act s* 428(5).

Namoi Unlimited acknowledges the commitment and collaboration of Mayors, General Managers and staff from the Member Councils.

Namoi Unlimited acknowledges the Kamilaroi People, the traditional owners and custodians of the lands in our Region, and pay respect to the Elders both past and present.

Hard copies of this document are available at any of our five Member Councils via the General Manager, and electronic copies are available at <u>www.namoiunlimited.nsw.gov.au</u>.

It is acknowledged that the investment by Members in the activity of the Joint Organisation is significant not only financially but also operationally. There is a strong commitment from members who purse strategic priorities through the stewardship of these priorities and the work that steering committees and working groups undertake to achieve them.

Specifically acknowledged are:

- Tamworth Regional Council and Gunnedah Shire Council in the Water for the Future work and the Trade and Investment Strategy;
- Walcha Council and Gwydir Shire Council in the Enabled and Connected Infrastructure priority specifically in their guidance to the Roads and Transport Working Group; and
- Liverpool Plains Shire Council in the pursuit of engaging with people and skills, building scale, capacity and capability of the region and its human resources.

# **Performance and Value**

A key responsibility of a Joint Organisation is to identify its Strategic Regional Priorities and make plans to achieve the identified priorities for the benefit of the community. Namoi Unlimited has three identified Strategic Regional Priorities;

# **1. Water for the Future**

Agriculture, agricultural products, commodities and services underpin the economies of the Namoi region. The dynamics of global markets, climate change and changing consumer demand, mean our core industry must evolve and adapt. The availability, security and access to water underpin every facet of agriculture.

Water is also critical to the other two priorities identified.

Our action will be targeted towards growth and development and water is the critical enabler for industry, business, communities, lifestyle, tourism and the environment.

# 2. Enabled and Connected Infrastructure

The provision of goods and services, connecting people and business, and addressing the perception of remoteness and isolation in regional areas are all dependent on having fully functional and connected infrastructure.

Roads, rail, air infrastructure, energy and telecommunications infrastructure are critical for the future growth and the development of the region.

The role of Namoi Unlimited is to understand the capacity and capability of existing infrastructure and networks, and then take a future focussed approach to prioritising, investing and advocating for critical and necessary infrastructure, necessary to enabling and supporting growth.

# 3. Engaged People seeking Skills for the Future

People and their skills are fundamental to the growth of our economies, our communities and lifestyle. Local Government is one of the largest employers in the Namoi region and has an important role to play in the attraction of people to the region, and the development of skills to meet future workforce demands.

The members of Namoi Unlimited will identify, promote and engage in opportunities to address skill shortages within both Councils and across communities.

# **2018-2019 HIGHLIGHTS**

The highlights are focused on the functions described for Joint Organisations of Councils across NSW, recognising that Joint Organisations were given a mechanism by which Councils could work together in areas identified in strategic regional priorities and plans to achieve them.

# **KEY FUNCTION 1: PLANNING AND PRIORITISATION**

#### **STRATEGIC REGIONAL PRIORITY: Water for the Future Strategy**

Investment up to \$119,000Project Commenced:December 2018Project Concludes:June 2019

The Water for the Future project is identified as a critical piece of analysis for its member Councils and Namoi Unlimited. Consultants Rhelm were appointed in December 2018 and over a period of six months completed an audit of the current sources and availability of water, in our communities to identify the supply, security and access issues.

#### The Outputs (what we did during the 2018-2019 financial year)

Funding and development of the *Water for the Future Strategy* for the Namoi region, providing;

- Detail of the water supply and infrastructure assets currently available to communities and business across the Namoi region;
- Over 30 recommendations were identified as future opportunities around demand and supply.
- A detailed understanding of the demand and supply of water for agricultural products, services, commodities, supply chains and value propositions creating the opportunity for the development of a proposal for a Special Activation Precinct across the Namoi region.
- An understanding of the constraints and some of the innovation opportunities for Local Government in water.
- And aligning water and desires for demand, growth and investment to opportunities, investment potential, community expectations and Government positions.

#### The Outcomes (what we will achieve by doing this in the 2018-2019 financial year)

The reports were presented in two volumes; Volume 1 is a comprehensive report on the resource and the region, Volume 2 the analysis and strategy provides the members with targeted and strategic advice that will enable the group to hone its pursuit of opportunities for regional growth further.

There are three recommended structures identified to position Councils into the future;

- Strategic which will provide advice and seek the evidence to support the building and investment into infrastructure including water utilities.
- Policy and performance considerations that will align where possible policy that is intended to support regional growth, investment and the pursuit of these drivers.
- Operational to collaborate on water utility planning, capacity and capability.

A proposal has been developed that identifies how by supporting the supply chains for intensive agriculture, value add opportunities may be created, generating jobs for the Namoi region. This is seen to be critical to identifying and facilitating new market opportunities for regional producers, and to building stronger and more resilient communities in this current drought.

#### Trade and Investment Strategy

Strategic investment up to \$69,334 with funding of \$20,000 from the Australia-China Council and \$7,842 from the NSW Government

Project Commenced: July 2018 Project Concludes: June 2019

#### The Outputs (what we did during the 2018-2019 financial year)

The outputs described in the Trade and Investment Strategy were to; establish and support a working group to drive the strategy under the stewardship of Tamworth Regional Council and Gunnedah Shire Council as the most experienced and resourced Councils involved in economic development, to support Councils to pursue investment opportunities for infrastructure, growth and jobs.

- Namoi Unlimited provided support and advocacy to individual Councils funding applications for community and roads and transport infrastructure, for example through the Namoi Roads Network Strategy Councils have attracted over \$100million in funding this financial year.
- Namoi Unlimited partnered with businesses and the NSW Government to pursue trade and export relationships for agriculture into China, specifically NingBo, and conducted activities like the Cynthia Dearin Export Workshop providing businesses with access to training rarely seen in regions of NSW.
- Namoi Unlimited engaged and has developed a network of exporters, who potentially will be the businesses primed for growth.
- Namoi Unlimited's investment in further branding and marketing of the region through case studies was hindered by drought conditions and uncertainty.

There were a number of specific activities undertaken in the pursuit of the Trade and Investment Strategy, including;

- A reciprocal visit from the Ningbo Government and business delegates to the Namoi region and AgQuip in August 2018.
- The China Study Tour to China, visiting Guangzhou, Shanghai and Ningbo in May 2019.
- The Cynthia Dearin Export Masterclass held in July 2019.

#### The Outcomes (what we will achieve by doing this in the 2018-2019 financial year)

Namoi Unlimited despite the current drought conditions is committed to a targeted and regional approach to grow trade and investment in the region. Support for this approach is evidenced in the Shaping the Future of the Namoi Study (2015) that identified six levers that the joint Organisation could work on together.

Namoi Unlimited continues to be respected as an organisation that is contributing to developing better ways for Government to engage and invest in regional Australia. This is evidenced by the

organisations successes in attracting funding for capacity and capability programs from the NSW Government, and more recently access to an additional \$150,000 from the NSW Government for pursuit of strategic regional priorities.

# **STRATEGIC REGIONAL PRIORITY: Enabling and Connected Infrastructure**

Strategic investment up to \$25,000 Project Commenced: July 2018

Project Concludes:

June 2019

Namoi Unlimited continued to support Councils to analyse and prioritise the inhibitors to industry and growth, and or safety, to identify and address the network of roads and the network and connectivity of road to rail, air infrastructure, energy and telecommunications.

#### The Outputs (what we did during the 2018-2019 financial year)

Councils through the support of Namoi Unlimited identified over \$300million in road infrastructure investment to enable and connect the region to markets and ports. During the financial year, Councils were able to attract funding for almost \$100million of this three year target, a testament to regional planning, collaboration and inter-governmental relations facilitated by the Joint Organisation.

#### The Outcomes (what we will achieve by doing this in the 2018-2019 financial year)

The outcomes are that the region has an established function and an identified process to highlight, substantiate and promote enabling roads infrastructure for the region.

The relationships, efficiencies and opportunities to work together remain the opportunity for Councils working as a collaboration of Councils. Improved information and service delivery has been delivered by engaging with the NSW Government and the National Heavy Vehicle Regular as a group.

Future opportunities are for the Joint Organisation to focus on other inhibitors to industry and growth, and or safety, specifically around rail, air, energy and telecommunications. Namoi Unlimited believes further strategies to be released by the NSW Government around regional rail and regional airports, as well as clarification around energy and telecommunications required for future jobs and work will be necessary for the region to grow.

# STRATEGIC REGIONAL PRIORITY: Engaged People Seeking Skills for the Future

#### The Outputs (what we did during the 2018-2019 financial year)

In the previous financial year, Member Councils audited workforce development plans to identify collective operational opportunities to build scale and capacity of member Councils and the Joint Organisation.

A number of projects to build scale and capacity of Councils and businesses with support from the NSW Government and the Australian Government commenced or were completed, including;

- Bio-diversity Project Officer (\$140,000 Gwydir Shire Council)
- Contaminated Lands Project Officer (\$420,000)
- Increasing resilience to climate change on gravel roads (\$285,000)
- Export Ready Workshop (\$7,800)

#### The Outcomes (what we will achieve by doing this in the 2018-2019 financial year)

Further work needs to be done to capitalise on strategic and operational opportunities to increase services within Councils, nurture skills and talent in Local Government sharing experience and expertise and promote employment opportunities within Local Government.

# **KEY FUNCTION 2: INTER-GOVERNMENTAL RELATIONS**

One of the key functions of a Joint Organisation is inter-governmental relations and the Joint Organisation has participated in a number of key Government stakeholder groups for Councils:

- Engagement with water agencies occurred through the Water for the Future project, and engagement with the Office of Water regularly as a member of the Namoi Water Alliance.
- Engagement with officers in NSW Trade and Investment both in Australian and overseas occurred, as well as engagement with Austrade offices.
- Engagement from Transport for NSW across roads, freight and road maintenance branches for collaboration around the Namoi Roads Network Strategy. Engagement with the Heavy Vehicle Regulator and National codes.
- New relationships are potentially developing with the NSW Public Advisory and the Public Service Commission around graduate opportunities in the region for Local Government and Namoi Unlimited as a collaboration of Councils.
- New England North West Regional Leadership Executive and sub groups;
  - New England North West Drought Taskgroup
  - Northern NSW Renewables Working Group
  - $\circ$   $\;$  New England North West Regional Economic Development Sub-Committee
- New England North West Regional Plan 2036

# **KEY FUNCTION 3: ADVOCACY AND LEADERSHIP**

Members established the framework, policy and procedures for advocacy and leadership from the Joint Organisation. As a group of Councils the opportunity of collaborating as a group that represents a larger population and geography is not lost on the members. Also establish was a base line position of advocacy on issues relative to the Strategic Regional Plan, including;

- Water for the Future
- Agriculture, Agribusiness and Innovation
- Intensive Agriculture Strategy
- Foreign Ownership of Prime Agricultural Land
- Trade and Investment
- Mining and Resource Development and Extractive Industries
- Connected and Enabled Freight and Transport Infrastructure
- Energy Infrastructure
- Federal Government Local Government Assistance Grants (FAGs)
- Engaged People Seeking Skills for the Future

Emergency Assistance

Representations on behalf of members on positions of advocacy and leadership to the NSW Government and Australian Government representatives were made on the following topics;

- Water and the impacts of drought
- Namoi Roads Network Strategy and its priorities
- Education both at vocational and tertiary level for skills for business and the development of a university for Tamworth
- Support for Local Government and the Joint Organisation Model and future funding
- Acceleration of Trade and Investment opportunities for the region
- Energy
- National Telecommunications Review

Namoi Unlimited is an active participant in the Executive Officer and Chairpersons Networks for Joint Organisations of Councils in NSW.

ALIGNMENT TO THE STRATEGIC REGIONAL PRIORITIES		ACTIVITY AND DESCRIPTION	MEMBER BENEFIT	CASH VALUE TO COUNCILS (includes annual budget expenditure and grant funding)	IN-KIND VALUE TO COUNCILS (includes annual budget expenditure and grant funding)	STAFF INVESTMENT (Based on \$200 per hour x five for the Executive Officer.)		STATUS
	ALIGNMENT TO KEY FUNCTIONS					Executive Officer	Member Councils Contribution	Completed or Ongoing Pending Not proceedir
	Strategic Regional Plan and priorities	2018-2021 year strategic regional plan and priorities. 2018-2019 Annual Business Plan.	ALL	\$12,000	-	\$32,000	\$16,000	
		Establishment grant for the Joint Organisation of Councils from the NSW Government through the Office of Local Government.	ALL	\$300,000	-	-	-	
		New England North West Regional Leadership Executive	ALL	-	-	\$12,000	-	
		New England North West Regional Economic Development Sub-Committee	ALL	-	-	\$6,000	-	
		New England North West Regional Plan 2036 – monitoring committee and project liaison for the Joint Organisation, completed projects include:						
Water for the Future Enabled and Connected Infrastructure Engaged People seeking Skills for the Future	Inter-governmental Collaboration	<ul> <li>Prepare a Regional Intensive Agribusiness Strategy to foster ongoing investment, specify guidelines for intensive agriculture and food processing and map suitable future precincts for these uses.</li> <li>Map important agricultural land and develop guidelines to support the implementation of the important agricultural land mapping through local plans.</li> <li>Deliver an annual New England North West Housing and Land Monitor</li> <li>Prepare guidelines for local housing strategies that will provide guidance on planning for local affordable housing needs.</li> </ul>	ALL	-	-	\$8,000	-	
		Increasing resilience to Climate Change to manage the impact of reduced water availability on gravel roads and the potential use of waste water.	ALL	\$285,000	-	\$5,000	-	
	Advocacy and Leadership	Support for the Thriving Small Towns initiative under the Regional Leadership Executive	LPSC	-	-	-	-	
		NSW Joint Organisation Executive Officer and Chairs Network	ALL	-	-	\$28,000	-	
		Canberra Advocacy event – representation to Ministers and advisors for education, Local Government and regional development, energy, trade and investment, drought and Local Members of Parliament and discussions with the Regional Australia Institute.	ALL	\$10,000	-	\$10,000	-	
		Community consultations representations Farm Household Assistance Review	ALL	-	-	\$1,500	-	
	Planning and Prioritisation Inter-governmental Collaboration Advocacy and Leadership	Water for the Future Strategic Regional Project planning and documents, selection of consultants and contract ting of consultants.	ALL	\$6,000	-	\$20,000	\$4,000	
		Certification and training opportunities for collaboration and best practice across water operations.	ALL	\$14,010	-	\$25,750	-	
		Trade and Investment Strategy	ALL	-	-	\$20,000	\$8,000	
Water for the Future		<ul> <li>Trade and Investment Strategy Projects</li> <li>Project 1 – Ningbo Government Mission</li> <li>Project 2 – Sinda Foods Visit</li> <li>Project 3 – China Study Tour for Exporters</li> <li>Project 4 – Cynthia Dearin Export Ready Workshop</li> </ul>	ALL	\$69,334	\$22,500	\$40,000	\$5,000	
		Small and Medium Enterprises Export Hub application to develop and support the network of exporters in the Namoi region.	ALL			\$8,000	-	
		NSW Regional Economic Development (DPC) Investment Attraction Training	ALL	-	-	\$12,800	\$3,200	
		MOU with a potential investor around a bio-energy opportunity for cotton	ALL (except WC)	-	-	\$1,200	-	
		Potential dairy investor	WC	-	-	-	-	
		Poultry enquiry for chicken feet and chicken middle joint wings starting at 10 containers	TRC	-	-	-	-	

		of each product category.						
		Lamb supply enquiry from Hezhong	ALL	-	-	-	-	
		Education and training with a private college in Ningbo	ALL	-	-	-	-	
-		Food processing and value add opportunities for beef, lamb and grain	ALL	-	-	-	-	
	Planning and Prioritisation	Representation of Member Councils with Safe and Secure Water to facilitate opportunities with government and partners for investment into the provision of water, infrastructure and skills.	ALL	-	-	\$4,000	-	
		New England North West Drought Task group – distribution of factsheets, program information and contacts.	ALL	-	-	\$15,000	-	
	Inter-governmental Collaboration	Namoi environmental water and floodplain harvesting working group with NSW Office of Environment.	ALL	-	-	\$2,000		
	Advocacy and Leadership	Annual membership of the Water Industry Association	ALL	-	-	-	\$11,000	
	Planning and Prioritisation Inter-governmental Collaboration Advocacy and Leadership	Representation at the Regional Telecommunications Review, assessment of the review findings and the Government response. Preparation of priorities aligned to the 20 year Vision for Regional NSW and the REDs	ALL	-	-	\$2,000	\$800	
		Namoi Roads Network Strategy Roads and Transport Working Group	ALL	-	-	\$40,000	\$15,000	
		Network Business Case – Stage 2	ALL	\$100,000	-	\$83,200	\$12,000	
	Planning and Prioritisation	Fossickers Way Corridor	GWSC, TRC	-	_	-	\$9,360,000	Business Case to be reviewed
		Tamworth Corridor	TRC	-	-	-	\$16,074,000	
Enabled and Connected Infrastructure		<ul> <li>Thunderbolts Way Corridor</li> </ul>	WC, TRC	-	-	-	\$11,342,400	
		<ul> <li>Werris Creek Road Corridor</li> </ul>	TRC, LPSC	-	_	-	\$25,000,000	
		<ul> <li>Heavy Vehicle Safety Productivity Program (HVSPP) for Grain Valley Road</li> </ul>	GSC	\$3,850,000	-	-	\$10,000	
		<ul> <li>Liverpool Plains and Gunnedah Shire Corridor</li> </ul>	LPSC, GSC	-	-	-	\$30,990,000	
		Regional approach to the NRMA electric vehicle charging stations roll-out.	ALL	-	-	-	-	
		Renewables investor HITE targeting projects for solar or wind farms, no less than 50MW, financing or acquiring.	ALL	-	-	-	EXPORT LEAD	
	Intergovernmental Collaboration	Northern NSW Renewables Project and Forum to produce a resource took for Councils	ALL	-	\$8,000	\$800	INFORMATION	
	Planning and Prioritisation	Contracts and revenue sharing agreement between a Material Recovery Facility and councils from the NSW Container Deposit Scheme.	ALL	-	\$10,000	-	-	
	Inter-governmental Collaboration	Facilitation and coordination of discussions about NSW Population Futures with NSW Population and Land Use Analytics.	ALL	-	-	\$3,200	\$1,500	
Engaged People seeking Skills for the Future		New England North West Bio-diversity project officer is managed by Gwydir Shire Council	ALL	\$70,000	-	\$2,000	\$10,000	
		NSW Information Commission CEO presentation to the region and the Board about public confidence and good governance.	ALL	-	-	\$3,200	\$1,500	
		Gunnedah Shire Council will represent the region on the Department of Planning Council Stakeholders Panel.	ALL	-	-	-	\$6,400	
		Application for funding for a regional Contaminated Lands Officer for 3 years.	ALL	\$420,000	\$12,000	\$3,200	\$1,500	
		Heritage Near Me program and the Energy Management Services program training and grants program.	ALL	-	-	-	INFORMATION	
	Advocacy and Leadership	Local Government Skills Strategy	ALL			\$5,000		

Gunnedah Shire Council	-	-	\$7,461	-	-
Gwydir Shire Council	-	-	\$7,920	-	-
Liverpool Plains Shire Council	-	-	\$18,602	-	-
<ul> <li>Tamworth Regional Council</li> </ul>	-	-	\$82,893	-	-
Walcha Council	-	-	\$32,334	-	-

# **FINANCIAL REPORT**

Note 2

A full copy of the Audited Financial Statements for the 2018/2019 year is provided on the website at <u>www.namoiunlimited.nsw.gov.au/content/uploads/2019/10/191017-AGA-Board-Meeting-</u> <u>Walcha.pdf</u>

Income from continuing

#### Income

operations	
	Period 11 May 2018 to 30 June 2019
(a) Member Council contributions	\$
Gunnedah Shire Council	30,000
Gwydir Shire Council	30,000
Liverpool Plains Shire Council	30,000
Tamworth Regional Council	30,000
Walcha Shire Council	30,000
Total member council contributions	150,000
	130,000
(b) User charges and fees	
China Study Tour Fees	22,788
Total user charges and fees	22,788
(c) Interest and investment revenue	
Interest on financial assets measured at amortised	
cost	733
Total interest and investment revenue (losses)	733
(d) Grants	Operating
	Operating Period 11 May
	2018 to 30 June
	2019
Joint Organisation Establishment	300,000
China - Namoi Engagement Project	20,000
Contaminated Lands Program	140,000
New England North West Export Workshop	7,890
	467,890
Comprising	
Comprising - Commonwealth funding	20,000
- State funding	447,890
- state running	
	467,890

# **Expenses**

Note 3	Expenses f	rom continuing	operations
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	Period 11 May 2018 to 30 June 2019		
a) Employee benefits and on-costs	\$		
Salaries and wages	156,788		
Travel expenses	15,653		
Employee leave entitlements (ELE)	26,203		
Superannuation	18,267		
Workers compensation insurance	12,114		
Total employee benefits and on-costs	229,025		
(b) Administrative expenses	\$		
Contractor and consultancy costs			
- Media and Communications	24,946		
- Namoi Water Alliance	28,470		
- Namoi Water Strategy	105,350		
Remuneration of auditors	6,000		
Training	10,934		
Fravel			
- Chair	2,044		
- Ningbo delegation	3,166		
- Trade & Investment – China Study Tour	56,200		
- Advocacy	9,841		
Meetings	2,621		
Subscriptions	20,000		
Dther	18,069		
Fotal administrative expenses	287,641		
Auditors' remuneration Auditors of the Namoi Joint Organisation - NSW Auditor Seneral:			
- Audit of financial statements	6,000		
Fotal fees paid or payable to the Auditor-	0,000		
General	6.000		

Accounting policy for expenses

Employee benefit expenses are recorded when the service has been provided by the employee.

Borrowing costs are expensed as incurred.

Depreciation is calculated using the straight-line method to allocate the cost of the asset, net of residual

# NAMOI UNLIMITED'S PROFILE

Namoi Unlimited consists of a range of Councils including Gunnedah Shire Council, Gwydir Shire Council, Liverpool Plains Shire Council, Tamworth Regional Council and Walcha Council. Through member council cooperation, Namoi Unlimited is able to build on the unique and diverse economic, cultural and natural qualities of each region. JOs will not impose significant red tape or cost to their communities.



Namoi Unlimited is a Joint Organisation of Councils in New South Wales. Joint Organisation's of Councils is a voluntary function of Councils that enables them to collaborate, plan, set priorities and deliver important projects in regional NSW.

Councils in the Namoi region are; Gunnedah Shire Council, Gwydir Shire Council, Liverpool Plains Shire Council, Tamworth Regional Council and Walcha Council.

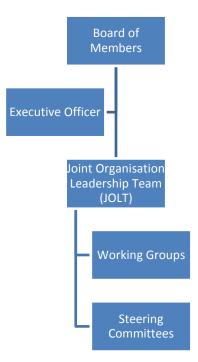
# YOUR MEMBER REPRESENTATIVES

The Board of Namoi Unlimited includes the Mayors of member Councils.

- Councillor Jamie Chaffey, Chairperson and Mayor Gunnedah Shire Council
- Councillor Colin Murray, Deputy Chairperson and Mayor Tamworth Regional Council
- Councillor Andrew Hope, Mayor Liverpool Plains Shire Council
- Councillor John Coulton, Mayor Gwydir Shire Council
- Councillor Eric Noakes, Mayor Walcha Council

The NSW Government is a non-voting Member and is represented by the Director – Regional NSW for the New England North West region.

The organisational structure is as follows:



The Mayors receive advice and information about strategic and operational opportunities from the General Managers of member Councils. Working Groups are established with key experienced personnel from within each member Council. The Board, the General Managers Group and various working groups meet regularly throughout the Namoi region. The administration of the organisation is reliant on the support of member Councils and their staff. The organisation employs an Executive Officer to guide the organisations activities.

# **Steering Committees**

A Steering Committee is a partnership between representatives of Namoi Unlimited, Member Councils, external parties or identified stakeholders to provide advice and undertake specific and collaborative project activities for Namoi Unlimited.

Active 2018/2019 Steering Committees are:

Namoi Water Alliance (Established November 2012)

Established to collaborate on the supply, access, security, service functions, management and operation of water and sewer facilities.

Roads And Transport (March 2016)

Established to collaborate and develop a road network that prioritises and focusses on freight, safety and regional development.

# **Working Groups**

A Working Group is a partnership between Namoi Unlimited employees and representatives of Member Councils to provide advice and undertake specific and collaborative project activities for Namoi Unlimited.

Active 2018/2019 Working Groups are:

- Joint Organisation Leadership Team (JOLT)
- Contaminated Lands Project
- Trade and Investment Strategy

#### **Member Conduct**

Members are Councillors and are elected by the residents and ratepayers to act in the best interests of the community.

To guide the conduct of elected members, Council Code of Conduct and standards of conduct, behaviour, accountability and responsibilities apply to ensure public confidence is maintained.

The community expects the business of Local Government is to be conducted with efficiency, transparency and impartiality.

To mitigate any personal or private interests that may compromise the conduct and decisions of a Member, declaration of conflicts of interest is a standing agenda item for all Board meetings.

#### **Member Allowances**

The Chair and Members are not paid an annual fee. Member's expenses incurred by representing their Council discharging their functions and responsibilities may be paid by the Joint Organisation. Nil payments for expenses have been claimed by members.

# **STATUTORY INFORMATION**

Amount of rates and charges written off during year Local Government (General) Regulation 2005 (Reg), cl 132

Nil

Total cost during the year of the payment of expenses of, and the provision of facilities to, councillors in relation to their civic functions

Provision of dedicated office equipment allocated to councillors

Nil

**Telephone calls made by councillors** 

#### Attendance of councillors at conferences and seminars

Nil

Training of councillors and provision of skill development

Nil

Interstate visits by councillors, including transport, accommodation and other out-ofpocket travelling expenses

Nil

Overseas visits by councillors, including transport, accommodation and other out-ofpocket travelling expenses Reg cl 217(1)(a)

WHO	DATE FROM DATE TO	OVERSEAS PURPOSE DESTINATION	
Cr Jamie Chaffey Cr Colin Murray Rebel Thomson Alex Wang	19 – 25 May 2019	Reaffirm establishing a Government to Government relationship in China by formalising directions for a future relationship and signing of a Memorandum of Understanding with the Foreign Affairs Office, Ningbo Zhejiang Province, China. Conduct activities in Shanghai, Ningbo and	
			<ul> <li>Guangzhou to:</li> <li>Understand opportunities for marketing and promotion of regional products and brands on e-commence. Develop contacts for agents and import networks for beef, lamb and poultry products.</li> <li>Build confidence and awareness of the Namoi region and the five member</li> </ul>
		<ul> <li>Councils.</li> <li>Provide the opportunity for exchange of economic and community development Officers.</li> <li>Showcase regional produce and opportunities from the Namoi.</li> </ul>	

Namoi Unlimited representatives made one overseas trip during the 2018/2019 financial year.

Expenses of any spouse, partner or other person who accompanied a councillor in the performance of his or her civic functions, being expenses payable in accordance with the Guidelines for the payment of expenses and the provision of facilities for Mayors and Councillors

Expenses involved in the provision of care for a child of, or an immediate family member of, a councillor Reg cl 217(1)(a1) (i), (ii), (iii), (iv), (v), (vi), (vii), (viii)

#### Nil

Details of each contract awarded for amounts greater than \$150,000 including: name of contractor (except employment contracts – contracts of service), nature of goods or services supplied and total amount payable Reg cl 217(1)(a2) (i), (ii)

# Nil

Summary of the amounts incurred by the council in relation to legal proceedings including: amounts incurred by council in relation to proceedings taken by or against council (including out of court settlements), summary of the state of the progress of each legal proceeding and (if finalised) the result Reg cl 217(1)(a3)

Nil

Include resolutions made concerning work carried out on private land, including: details or a summary of any resolutions made under section, and Reg cl 217(1)(a4) & Act s 67, 67(2)(b)

Nil

Details or summary of any work carried out, where the charge is less than the approved fee, the proposed feed to be charged and the total amount subsidised by the Joint Organisation

Nil

Total amount contributed or otherwise granted to financially assist others Reg cl 217(1)(a5) & Act s 356

Nil

Statement of all external bodies that exercised functions delegated by the Joint Organisation Reg cl 217(1)(a6)

Tamworth Regional Council has been delegated functions to provide human resources, financial, ICT, GIPA and PID functions to the Joint Organisations at no cost to the Joint Organisation.

Statement of all corporations, partnerships, trusts, joint ventures, syndicates or other bodies in which the Joint Organisation held a controlling interest Reg cl 217(1)(a7)

Statement of all corporations, partnerships, trusts, joint ventures, syndicates or other bodies in which the Joint Organisation participated during the year Reg cl 217(1)(a8)

Nil

Statement of activities to implement its EEO management plan Reg cl 217(1)(a9)

Nil

Statement of the total remuneration package of the general manager Reg cl 217(1)(b)(i), (ii), (iii), (iv), (v)

Total value of the salary component of the package

The salary component of the Executive Officer's package for the 2018/2019 financial year was \$177,759.

Total amount of any bonus, performance or other payments that do not form part of the salary component

Nil

Total amount payable by way of the employer's contribution or salary sacrifice to any superannuation scheme to which the general manager may be a contributor

\$16,887 was the Employer's contribution, the Employee made Nil additional contributions.

Total value of any non-cash benefits for which the general manager may elect under the package

Nil

Total amount payable by way of fringe benefits tax for any such non-cash benefits

Nil

Statement of the total remuneration packages of all senior staff members, expressed as the total (not of the individual members) Reg, cl 217(1)(c) (i), (ii), (iii), (iv), (v)

Nil

A statement detailing the stormwater management services provided (if levied) Reg cl 217(1)(e)

A statement detailing the coastal protection services provided (if levied). Reg cl 217(1)(e1)

Nil

Detailed statement, prepared in accordance with such guidelines as may be issued by the Director-General from time to time, of the council's activities during the year in relation to enforcing, and ensuring compliance with, the provisions of the Companion Animals Act 1988 (CA Act) and the Companion Animal Regulation 2018

Nil

Report on certain proposed capital works projects where a capital expenditure review had been submitted OLG Capital Expenditure Guidelines

Nil

Councils considered to be 'human service agencies' under the CR Act (provide services directed at carers and/or people being cared for by carers) must report on compliance with the CR Act for the reporting period. Carers Recognition Act 2010 (CR Act), s 8(2)

Nil

Information on the implementation of council's Disability Inclusion Plan and give a copy to the Minister for Disability Services Disability Inclusion Act 2014, s 13(1)

Nil

Particulars of compliance with and effect of planning agreements in force during the year Environmental Planning & Assessment Act 1979, s 7.5(5)

Nil

Recovery and threat abatement plans - Councils identified in a plan as responsible for implementation of measures included in the plan, to report on actions taken to implement measures as to the state of the environment in its area. Fisheries Management Act 1994, s220ZT (2)

Nil

Details of inspections of private swimming pools Swimming Pools Regulation 2018 (SP Reg) cl 23

Information included on government information public access activity. Government Information (Public Access) Act 2009, s 125(1) Government Information (Public Access) Regulation 2018, cl 8, Schedule 2

Namoi Unlimited received zero formal access and zero informal applications for the reporting year under *Government Information (Public Access) Act, 2009 (GIPA)*.

Information included on public interest disclosure activity. Public Interest Disclosures Act 1994, s 31 Public Interest Disclosures Regulation 2011, cl 4

Namoi Unlimited has no knowledge of any Public Interest Disclosures on its activities.



Correspondence to: The Executive Officer Namoi Unlimited PO Box 555 TAMWORTH NSW 2340 E: <u>info@namoiunlimited.nsw.gov.au</u>

GUNNEDAH SHIRE COUNCIL | GWYDIR SHIRE COUNCIL | LIVERPOOL PLAINS SHIRE COUNCIL TAMWORTH REGIONAL COUNCIL | WALCHA COUNCIL